U.S. EPA Superfund Optimization: Progress and Outcomes

Kirby Biggs-1













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Region	Events/Region			Total Events	% per
	1997-2010	2011-2017	2018 to Date	1997 to Date	Regior
1	10	20	0	30	11%
2	12	15	0	27	10%
3	18	9	2	29	11%
4	11	4	0	15	6%
5	12	5	2	19	7%
6	5	16	0	21	8%
7	6	17	0	23	9%
8	4	25	2	31	12%
9	6	25	1	32	12%
10	10	19	5	34	13%
Total	94	155	12	261	100%

Superfund Optimization Work

• 2012 National Optimization Strategy:

- » Defined engagement process
- » Identified priority areas to tackle at sites
- » Four main components:
- 2018: Action 7 of the Administrators' Superfund Task Force Recommendations seeks to "Promote Use of Third-Party Optimization Throughout the Remediation Process and Focus Optimization on Complex Sites or Sites of Significant Public Interest".

FY2017 Optimization Evaluations and Optimization Related Technical Support Efforts				
Status	Total			
Carryover projects from FY16	36			
New Projects Started in FY17	35			
Completed in FY17	25			
Carryover projects to FY18	46			
Total Active Projects in FY17	71			
6EPA	11			

Optimization Reviews

- Optimization reviews result in site-specific reports with recommendations that fall within one of six standard recommendation categories:
 - » remedy effectiveness
 - » cost reduction
 - » technical improvement
 - » site closure
 - » green remediation
 - » redevelopment potential
- There are three prevalent optimization concepts applied during third-party optimization of sites regardless of the remedial stage
 - » Adaptive site management
 - » CSM development/revision
 - » Alternative technologies/approaches

SEPA





Summary of Outcomes from Remedy Optimization Efforts 2011-2015 - 645 Recommendations Remedy effectiveness 273 Cost reduction 152 Technical improvement 158 Site closure 107 Green remediation 32 Total (some rec in +1 group) 722 &EPA



Going Forward: Optimization in the Superfund Remedial Acquisition Framework (RAF)

- National Superfund Contracts Under RAF:
 - Design and Engineering Services (DES)
 - Remediation Environmental Services Contract (RES)
 - Environmental Services and Operations (ESO)

Similar Optimization Requirements in RES & DES Contracts

- » The contractor shall consider and, to the extent requested by EPA, apply optimization activities for all contract activities. Optimization is defined ...
- Upon request, the contractor shall resent optimization options or recommendations for independent review during systematic project planning meetings, provide a cost analysis or cost estimate for these activities, maintain records of optimization related activities, and participate in any third party optimization activities on projects they are executing, as requested by EPA.

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Progress Towards Institutional Practice in Waste Programs

- Standardized processes applied to
 » COI, site engagement and kickoff
 » Onsite visits and interviews
- Report format and development/review/QC process
- Optimization Report Inventory and Tracking Tool (ORITT) tool for tracking metrics
- Optimization Project Log (OPL) tool for program/project management

Identifying and applying process improvements to reduce cost and time

- » Streamlined standardized optimization report template
- "Portfolios": multiple reviews conducted during singular travel events

- Regional management involved in optimization
 - Increased number of sites and level of interest
 - Staffing realities, leveraging program expertise
- Other programs adapting Office of Underground Storage Tanks: 7 Tribal Sites
- RCRA-LEAN RFI
- Region-lead Optimization Provide access to broad network of optimization support
 - Superfund HQ Mission Support Contractors
 - Regional Remedial Action Contractors
 - Support from other Agencies: USACE

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q	stimization and Gr	een Remediatio	n
Agency	Optimization Policy (Y/N),	Remedial Phases	Comments
DOD	Ŷ	Post and including Remedy Selection	General requirement to optimize – no specific requirements
Army	Y	Same as DOD	
USACE	Y	Same as DOD, also RA-O	Required optimizations on existing FUDS remedial systems with annual O&M costs>\$100,000
Navy	Y	All	Optimization across all remedial phases
Air Force	Y	All	Performance-based contracting (PBC) requires optimization approaches with major focus of achieving accelerated site completion
DOE	N	unknown	Anecdotal suggests some localized efforts
EPA	Y	Ali	Formal program, selected third party optimizations, also recognizes processes typically used by project team e.g. CSM, TRIAD, GR, as included in optimization

Conclusions
 Optimization is a mature effort (20 years) and fully integrated in the Superfund program across regions and project lifecycles
 We're acting on the findings: 64% of the recommendations at optimized projects are already implemented, in progress or planned
 Seeing benefits in five main areas: Remedy effectiveness, Cost reduction, Technical improvement, Site closure, Green remediation
 Going forward, we see continuing support and integration, as evidenced by Superfund Task Force Recommendation and the Superfund Remedial Action Framework



Thank you! www.cluin.org/srr www.epa.gov/superfund Kirby Biggs biggs.kirby@epa.gov 703-823-3081